## PRINCETON COMMUNITY FORUM

School Facilities Planning

# Princeton Public Schools 

Live to Learn, Learn to Live

## INTRODUCTION TO PROJECT TEAM

Collaboration of Experts in Architecture, Demographics, Housing, Land Use, Enrollment Projections, School Facility Planning and Redistricting


Mike Zuba, AICP
Principal-In-Charge


Rebecca Augur, AICP Project Manager



Gordon Griffin, AIA, NCARB
Local Expert


Daniel Balto, AIA, LEED AP, NCARB Facility/Architectural/Site


James Nichols, AIA, LEED AP
Education Planner LRFP/DOE Expert

## MMI BY THE NUMBERS...

## EST. <br> 1984

## d MILONE \& MACBROOM

## 2

K-12 EDUCATIONAL EXPERTISE
Enrollment Projections | Redistricting | Long Range Facilities Plans | Demographic and Housing Analysis Geographic Information Systems (GIS) Analysis

## K-12 EDUCATIONAL EXPERIENCE: BY THE NUMBERS



ENROLLMENT \& DEMOGRAPHIC STUDIES


24
LONG RANGE FACILITIES PLANS ADOPTED


21 REDISTRICTING PLANS IMPLEMENTED


75\%
PERCENT OF OUR
CLIENTS ARE REPEAT CLIENTS

## PS\&S COMPANY PROFILE

- Over 56 Years in Business
- Clients: Education, Public, Real Estate, Science \& Technology and Healthcare
- Headquartered in New Jersey, with Offices serving the Tri-State Region
- 250+ Staff (65 Arch/MEPF/Struct)
- Integrated Design: Architecture, Engineering, Site/Civil and Environmental
- Fully Integrated BIM Technology
- Sustainable Design Experience



## PRINCETON PUBLIC SCHOOLS MISSION

To prepare all of our students to lead lives of joy and purpose as knowledgeable, creative, and compassionate citizens of a global society



## Princeton Public Schools Strategic Planning Goals 2016-2021



Throughlines
Differentiated Instruction Culturally Responsive Teaching

Overarching Goal Equity - Ensuring every child achieves their highest potential by removing barriers, providing supports, and sparking inspiration

## INTENTIONS FOR THIS PLAN

- Master Plan to Align Facility Utilization and Capacity with Enrollment Forecasts and Educational Vision
- Build on Recent Work to Develop Accurate Enrollment Projections and Understand Current and Future Facility Needs
- Develop a Range of Alternatives Based on Demographic, Facilities and Educational Programming Analyses
- Conduct an Engaging, Thoughtful, and Robust Community Planning Process
- Make Recommendations for Short-
 and Long-Term Solutions


## PROJECT PROCESS



Project Team has been working on Existing Conditions Analyses

Community-led, collaborative planning effort - to wrap up in June

## Community

Engagement


Interactive Workshops



Email
Blasts


## Technical Advisory Committee

 advising on data and information accuracy and verificationCommunity Ambassadors are assisting in engaging the community in the process

## TODAY'S FORUM

- Project Team Highlights of Findings
- Demographics, Housing and Enrollment Projections
- Facilities - Buildings, Sites, Capacity, Utilization and Programming
- Educational Programming
- Group Exercises and Discussion
- Reports and YOUR Assignment
- Next Steps


## DEMOGRAPHICS, HOUSING AND ENROLLMENT

## TOTAL POPULATION



Source: NJ Dept. of Public Health Annual Population Estimates

- Estimated 9.7\% population growth in Princeton since $2010-5.8 \%$ since 2014
- Compared to estimated 0.6\% growth in Mercer County and 1.2\% growth in NJ since 2010


## BIRTHS

- $23 \%$ decrease in births from 2008 to 2018
- Relatively stable births during most recent total population growth phase
- Cranbury elevated birth cohorts of 2005-2008 correspond with current and next three incoming $9^{\text {th }}$ grade cohorts
- Jan - Nov 2019 birth data running lowest of recent history with an estimated 26\% decrease since 2016
- Discarded in projecting births due to anomalous and preliminary nature
- Mathematical models (linear, exponential and moving average trends) used to project range of births

Birth Trends


Source: NJ Dept. of Public Health

Princeton Actual and Projected Births

*2019 estimated based on Jan - Nov. reported births
Source: NJ Dept. of Public Health

## HOUSING SALES AND CONSTRUCTION

- Housing sales peaked in 2015 and again in 2018
- Averaging about 425 units annually since 2016
- Multi-family permitting peaked in 2013 and 2015, with subsequent peaks in occupancy occurring in 2015 and 2017
(Sundance Projections Report, 2019)
Princeton Residential Home Sales 2001-2018


Residential Permitting \& Occupancies


Source: Preliminary Enrollment Projections Findings Report by Sundance Associates

MILONE \& MACBROOM

## ANTICIPATED HOUSING

| Development | Address | Type | Total Units | Affordable Units |
| :---: | :---: | :---: | :---: | :---: |
| Princeton Maclean, LLC | 30 Maclean St | Family Rental | 10 | 2 |
| Lytle St (Habitat for Humanity) | 31 Lytle St | Family Sale | 2 | 2 |
| Total Approved Units |  |  | 12 | 4 |
| Princeton Community Village | Karl Light Blvd | Family Rental | 24 | 24 |
| Fanklin Ave and Maple Terrace | Franklin Ave | Family Rental | 80 | 80 |
| RPM - 900 Herrontown Road (SAVE) | 900 Herrontown Rd | Family Rental | 64 | 64 |
| Thanet Road Senior Project (AvalonBay) | 100 Thanet Rd | Age Restricted Rental | 80 | 80 |
| Group Homes |  | Group Homes | 16 | 16 |
| Total Municipally Sponsored |  |  | 264 | 264 |
| Terhune and Harrison | 351 Terhune Rd | Family Inclusionary | 60 | 12 |
| Princeton Shopping Center | 301 North Harrison St | Family Inclusionary | 200 | 44 |
| Thanet Road (AvalonBay) | 100-101 Thanet Rd | Family Rental | 211 | 11 |
| Herrontown Rd. S-2 | Herrontown | Family Rental | 94 | 19 |
| Nassau St. Overlay | Nassau St. | Family Rental | 52 | 10 |
| Total Inclusionary Development |  |  | 617 | 96 |
| TOTAL: |  |  | 893 | 364 |



州 MILONE \& MACBROOM

## ANTICIPATED HOUSING BY SCHOOL ZONE

- Five of the eight developments that would likely generate students are in Littlebrook's attendance area, the remaining three are in Community Park, and Riverside (Satellite Zone)
- Approximately 645 units in Littlebrook
- Approximately 90 units in Community Park
- Approximately 40 units in Riverside
- Included in these projects are affordable housing units
- About 150 units in Littlebrook
- About 80 units in Community Park
- About 25 units in Riverside



## PRINCETON RESIDENT ENROLLMENT

- About 15\% of Princeton resident students attend private schools
- Highest rates in elementary and high school levels (Sundance Report, 2019)
- Princeton Charter School recently added seats in $K$ and $1^{\text {st }}$ grades, increasing enrollment to 424 per year
- Princeton resident students traditionally comprise the vast majority of Princeton Charter enrollments (preferential admissions policy)
- K-8 enrollment of resident students in PPS and Princeton Charter School up $10 \%$ over the last four years

K-8 Enroll PPS and Princeton Charter School


## PRINCETON PUBLIC ENROLLMENT TRENDS

Princeton Public PK-12 Enrollment


Source: Princeton Public Schools

- Over last decade, PK-12 enrollment has increased by 465 students or 14\%
- Over the last four years, total PK-12 enrollment has increased 9\%
- Increases felt across all grade groupings over the last decade
- Elementary (K-5) enrollment has increased $10 \%$
- Middle School (6-8) enrollment has increased 18\%
- High School (9-12) enrollment has increased $13 \%$


## PRINCETON PUBLIC ENROLLMENT TRENDS

Princeton Public K-5 Enrollment


Source: Princeton Public Schools

- Elementary enrollment has increased by 127 students over the last decade
- Since 2015-16, however, K-5 enrollment has increased by 198 students or 17\%
- 2019-20 K-5 enrollment of 1,392 is highest of the last decade


## PRINCETON PUBLIC ENROLLMENT TRENDS



## PRINCETON PUBLIC ENROLLMENT TRENDS

Princeton Public Schools K-5 Enrollment by School


- Only Johnson Park has experienced any decline in enrollment over the last four years, though it is up slightly ( $<1 \%$ ) from 2015-16
- Community Park has increased 19\% since 2015-16
- Littlebrook has increased $21 \%$ over last four years
- Riverside has increased $26 \%$ since 2015-16


## PRINCETON PUBLIC ENROLLMENT TRENDS

Princeton Public 6-8 Enrollment


Source: Princeton Public Schools

- Middle school enrollment has increased by 118 students over the last decade
- Since 2015-16, middle school enrollment has increased by 8\%
- 2019-20 enrollment is the highest of the last decade
- General increasing trend since 2013-14, despite dip in 2017-18 with the matriculation of an unusually large $8^{\text {th }}$ grade to high school level


## PRINCETON PUBLIC ENROLLMENT TRENDS



Source: Princeton Public Schools

- PHS enrollment has increased by 177 students or $13 \%$ over the last decade
- Only $1.5 \%$ growth over the last four years
- Most recent peak enrollment occurred in 2017-18
- Unusually small cohort currently in $12^{\text {th }}$ grade has affected last three years' total enrollments


## ENROLLMENT HISTORY DETAIL

| School Year | Births 5- <br> Years <br> Previous | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | PK | $\begin{aligned} & \text { K-12 } \\ & \text { Total } \end{aligned}$ | $\begin{aligned} & \text { PK-12 } \\ & \text { Total } \end{aligned}$ | $\begin{gathered} \text { K-5 } \\ \text { Total } \end{gathered}$ | $\begin{gathered} 6-8 \\ \text { Total } \end{gathered}$ | $\begin{aligned} & 9-12 \\ & \text { Total } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2009-10 | 248 | 195 | 242 | 184 | 201 | 233 | 210 | 208 | 236 | 216 | 353 | 365 | 344 | 351 | 52 | 3,338 | 3,390 | 1,265 | 660 | 1,413 |
| 2010-11 | 228 | 197 | 205 | 248 | 165 | 217 | 238 | 221 | 213 | 238 | 354 | 366 | 358 | 344 | 40 | 3,364 | 3,404 | 1,270 | 672 | 1,422 |
| 2011-12 | 230 | 182 | 202 | 216 | 230 | 161 | 230 | 251 | 238 | 230 | 319 | 347 | 343 | 358 | 32 | 3,307 | 3,339 | 1,221 | 719 | 1,367 |
| 2012-13 | 251 | 191 | 184 | 198 | 209 | 240 | 177 | 231 | 265 | 242 | 375 | 368 | 353 | 347 | 60 | 3,380 | 3,440 | 1,199 | 738 | 1,443 |
| 2013-14 | 230 | 198 | 181 | 194 | 197 | 210 | 238 | 180 | 231 | 275 | 379 | 376 | 360 | 335 | 43 | 3,354 | 3,397 | 1,218 | 686 | 1,450 |
| 2014-15 | 241 | 208 | 211 | 212 | 197 | 199 | 237 | 247 | 208 | 253 | 404 | 379 | 375 | 353 | 53 | 3,483 | 3,536 | 1,264 | 708 | 1,511 |
| 2015-16 | 239 | 195 | 207 | 211 | 195 | 189 | 197 | 243 | 260 | 219 | 400 | 415 | 383 | 369 | 52 | 3,483 | 3,535 | 1,194 | 722 | 1,567 |
| 2016-17 | 180 | 215 | 220 | 223 | 207 | 222 | 195 | 224 | 257 | 281 | 358 | 411 | 421 | 381 | 56 | 3,615 | 3,671 | 1,282 | 762 | 1,571 |
| 2017-18 | 210 | 214 | 230 | 235 | 223 | 237 | 231 | 219 | 246 | 260 | 413 | 365 | 407 | 415 | 59 | 3,695 | 3,754 | 1,370 | 725 | 1,600 |
| 2018-19 | 174 | 198 | 230 | 231 | 223 | 242 | 247 | 261 | 231 | 264 | 387 | 428 | 349 | 409 | 56 | 3,700 | 3,756 | 1,371 | 756 | 1,573 |
| 2019-20 | 196 | 197 | 208 | 248 | 239 | 237 | 263 | 262 | 270 | 246 | 390 | 422 | 421 | 357 | 95 | 3,760 | 3,855 | 1,392 | 778 | 1,590 |

Source: Princeton Public Schools

- Current $8^{\text {th }}$ and $12^{\text {th }}$ grade cohorts have been smaller throughout their matriculation, despite consistent in-migration
- Larger cohorts that entered in 2016-17 and 2017-18 are 40-50 students greater per grade at the elementary level than just $5-6$ years ago


## COHORT SURVIVAL AND ESTIMATE OF MIGRATION

| Kindergarten through 12th Grade Persistency Ratios by School Year 2010-11 to 2019-20 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | B-K | K-1 | 1-2 | 2-3 | 3-4 | 4-5 | 5-6 | 6-7 | 7-8 | 8-9 | 9-10 | 10-11 | 11-12 | Est. of Migration |
| 2010-11 | 0.8640 | 1.0513 | 1.0248 | 0.8967 | 1.0796 | 1.0215 | 1.0524 | 1.0240 | 1.0085 | 1.6389 | 1.0368 | 0.9808 | 1.0000 | 1.7\% |
| 2011-12 | 0.7913 | 1.0254 | 1.0537 | 0.9274 | 0.9758 | 1.0599 | 1.0546 | 1.0769 | 1.0798 | 1.3403 | 0.9802 | 0.9372 | 1.0000 | 3.3\% |
| 2012-13 | 0.7610 | 1.0110 | 0.9802 | 0.9676 | 1.0435 | 1.0994 | 1.0043 | 1.0558 | 1.0168 | 1.6304 | 1.1536 | 1.0173 | 1.0117 | 2.2\% |
| 2013-14 | 0.8609 | 0.9476 | 1.0543 | 0.9949 | 1.0048 | 0.9917 | 1.0169 | 1.0000 | 1.0377 | 1.5661 | 1.0027 | 0.9783 | 0.9490 | 1.4\% |
| 2014-15 | 0.8631 | 1.0657 | 1.1713 | 1.0155 | 1.0102 | 1.1286 | 1.0378 | 1.1556 | 1.0952 | 1.4691 | 1.0000 | 0.9973 | 0.9806 | 8.5\% |
| 2015-16 | 0.8159 | 0.9952 | 1.0000 | 0.9198 | 0.9594 | 0.9899 | 1.0253 | 1.0526 | 1.0529 | 1.5810 | 1.0272 | 1.0106 | 0.9840 | 0.2\% |
| 2016-17 | 1.1944 | 1.1282 | 1.0773 | 0.9810 | 1.1385 | 1.0317 | 1.1371 | 1.0576 | 1.0808 | 1.6347 | 1.0275 | 1.0145 | 0.9948 | 7.1\% |
| 2017-18 | 1.0190 | 1.0698 | 1.0682 | 1.0000 | 1.1449 | 1.0405 | 1.1231 | 1.0982 | 1.0117 | 1.4698 | 1.0196 | 0.9903 | 0.9857 | 6.7\% |
| 2018-19 | 1.1379 | 1.0748 | 1.0043 | 0.9489 | 1.0852 | 1.0422 | 1.1299 | 1.0548 | 1.0732 | 1.4885 | 1.0363 | 0.9562 | 1.0049 | 4.8\% |
| 2019-20 | 1.0051 | 1.0505 | 1.0783 | 1.0346 | 1.0628 | 1.0868 | 1.0607 | 1.0345 | 1.0649 | 1.4773 | 1.0904 | 0.9836 | 1.0229 | 6.0\% |
| 7-YR Avg | 0.9852 | 1.0474 | 1.0648 | 0.9850 | 1.0580 | 1.0445 | 1.0758 | 1.0648 | 1.0595 | 1.5266 | 1.0291 | 0.9901 | 0.9888 |  |
| 6-YR Avg | 1.0059 | 1.0640 | 1.0666 | 0.9833 | 1.0668 | 1.0533 | 1.0856 | 1.0755 | 1.0631 | 1.5201 | 1.0335 | 0.9921 | 0.9955 |  |
| 5-YR Avg | 1.0345 | 1.0637 | 1.0456 | 0.9769 | 1.0782 | 1.0382 | 1.0952 | 1.0595 | 1.0567 | 1.5302 | 1.0402 | 0.9910 | 0.9985 |  |
| 4-YR Avg | 1.0891 | 1.0808 | 1.0570 | 0.9912 | 1.1078 | 1.0503 | 1.1127 | 1.0613 | 1.0576 | 1.5175 | 1.0435 | 0.9861 | 1.0021 |  |
| 3-YR Avg | 1.0540 | 1.0650 | 1.0503 | 0.9945 | 1.0976 | 1.0565 | 1.1046 | 1.0625 | 1.0499 | 1.4785 | 1.0488 | 0.9767 | 1.0045 |  |
| 3-YR Wgt Avg | 1.0517 | 1.0618 | 1.0519 | 1.0003 | 1.0839 | 1.0642 | 1.0942 | 1.0519 | 1.0588 | 1.4797 | 1.0606 | 0.9756 | 1.0107 |  |

Source: Princeton Public Schools, MMI Projections Methods
Estimation of Migration calculated analyzing grades 1-7 vs. grades 2-8 in the subsequent year

- Cohort survival ratios are calculated from historic enrollment data to determine growth or loss in a class as it progresses through school system
- Generally consistent growth in cohorts over the last four years; six-year average cohort survival ratios is standard for NJ
- Relatively consistent in-migration over the last four years, averaging about 6\% in-migration to elementary and middle grades per year

24 - $-2=$
MILONE \& MACBROOM

## NEW TO DISTRICT STUDENTS

New to District Students by Grade Level (1-12)

| Grade Level | $\mathbf{2 0 1 6 - 1 7}$ | $\mathbf{2 0 1 7 - 1 8}$ | $\mathbf{2 0 1 8 - 1 9}$ | $\mathbf{2 0 1 9 - 2 0}$ | Total | 4-Year \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 199 | 206 | 200 | 201 | $\mathbf{8 0 6}$ | $1 \%$ |
| Middle | 122 | 128 | 133 | 110 | $\mathbf{4 9 3}$ | $-10 \%$ |
| High | 171 | 185 | 178 | 207 | $\mathbf{7 4 1}$ | $21 \%$ |
| Total | 492 | 519 | 511 | 518 | 2,040 | $5 \%$ |

Source: Princeton Public Schools

- MMI analysis comparing student IDs from one year to next - any ID not present in prior year considered new to district
- PK and K excluded
- Cranbury entering $9^{\text {th }}$ graders excluded
- Highly consistent numbers for elementary
- Relatively consistent middle and high school, although 2019-20 saw an increase in new high schoolers and decrease in new middle schoolers
- Identified about 25-30 new to district students from 2019-20 whose student IDs were present in earlier years (actually students returning to district, rather than "new")


## NEW TO DISTRICT STUDENTS

- Community Park and Littlebrook attendance areas have had the most new to district students, $67 \%$ of all new students since 2016-17
- Johnson Park attendance area had the largest decline in new to district students dropping $35 \%$ over the four-year period

New to District Students by Attendance Zone (1-12)

| Row Labels | $\mathbf{2 0 1 6 - 1 7}$ | $\mathbf{2 0 1 7 - 1 8}$ | $\mathbf{2 0 1 8 - 1 9}$ | $\mathbf{2 0 1 9 - 2 0}$ | Total | $\mathbf{4}$ Year \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Community Park | 200 | 198 | 211 | 189 | $\mathbf{7 9 8}$ | $-6 \%$ |
| Johnson Park | 92 | 92 | 77 | 60 | $\mathbf{3 2 1}$ | $-35 \%$ |
| Littlebrook | 114 | 163 | 145 | 165 | $\mathbf{5 8 7}$ | $45 \%$ |
| Riverside | 70 | 49 | 59 | 85 | $\mathbf{2 6 3}$ | $21 \%$ |
| Out of Town | 16 | 17 | 19 | 19 | $\mathbf{7 1}$ | $19 \%$ |
| Total | 492 | 519 | 511 | 518 | $\mathbf{2 , 0 4 0}$ | $\mathbf{5 \%}$ |

Source: Princeton Public Schools


代 MILONE \& MACBROOM

## STUDENT CHURN

| $\begin{gathered} 2016-17 \text { to } \\ 2017-18 \\ \hline \end{gathered}$ | $\begin{gathered} 2017-18 \text { to } \\ 2018-19 \end{gathered}$ | $\begin{gathered} 2018-19 \text { to } \\ 2019-20 \end{gathered}$ |
| :---: | :---: | :---: |
| 338 | 362 | 313 |

Source: Princeton Public Schools

- Analyzed student IDs for those that did not return from one year to the next
- PreK and $12^{\text {th }}$ grade excluded
- While the District has gained about 500 new to district students each of the last three years, it has also lost about 335 per year
- Significant churn within system
- Competing educational offerings (other public and private schools)
- Transient population


## STUDENTS FROM RECENTLY BUILT MULTI-FAMILY

- Existing multi-family developments comparable to some of the anticipated development
- Of the 200-230 students in these developments over the past two years:
- 52\% PK-5
- $22 \%$ middle schoolers
- $26 \%$ high schoolers

- Over the last two years, 24\% of students residing in these developments were identified as new to district (student IDs not in PPS system the year before)
- 30\% at Avalon
- $50 \%$ at Copperwood
- $12 \%$ at Merwick Stanworth
- These developments have contributed to elevated cohort survival rates over the last four years, and the majority of these units appear to be stabilizing in number of students


## PROJECTIONS PRIMER

## Cohort Survival Method

- Based on Cohort Survival Methodology - standard method for enrollment projections
- The Cohort Survival Methodology relies on observed data from the recent past in order to predict the near future
- Methodology works well for stable populations, including communities that are growing or declining at a steady rate
- Based on cohort "survival" as a grade matriculates
- Survival rates account for the various external factors affecting enrollments, including housing characteristics, residential development, economic conditions, student transfers in and out of the system, and student mobility
- Changes in population, housing stock and tenure, and economic conditions help explain persistency ratios
- Changes in programming (e.g. dual language immersion program expansion) affect persistency ratios of individual schools


## PROJECTIONS PRIMER

## Models

- Three projections models prepared
- Low model assumes lowest of most recent trends persist (5-year trend), low birth projections and $75 \%$ Fair Share Housing unit occupancy/ student generation by 2027
- Medium model assumes most recent trends persist (3-year weighted trend), medium birth projections and 90\% of Fair Share Housing unit occupancy/ student generation by 2027
- High model assumes highest of most recent trends persist (3-year trend), high birth projections and 100\% Fair Share Housing unit occupancy/ student generation by 2027
- Student multipliers provided by Nassau Capital Advisors, based on Econsult Solutions, Inc. data, were phased into baseline projections


## Assumptions

- PK increases to and remains at 100 students
- No changes to PPS programming or availability of private and other public school seats in region
- Phased construction of Fair Share Housing units through 2027 based on current property dispositions/ zoning and funding status


## DISTRICTWIDE PROJECTIONS

Princeton K-12 Enrollment
Actual and Projected


- General agreement with previously prepared projections from Sundance
- K-12 projected to grow between $11.6 \%$ and $13.3 \%$ out five years, and between 11 and $20 \%$ out ten years


## DISTRICTWIDE PROJECTIONS



- Medium model best fits current data (incorporates recent occupancy ramp up of multifamily developments and assumes significant build out and occupancy of Fair Share Housing units)
- Projects $12 \%$ growth out five years with continued growth out seven years before flattening off to a total of $16 \%$ increase out ten years
- Most of that growth is felt in the middle and high school levels, due to some larger cohorts that have recently entered the system, and assumed continued in-migration


## DETAILED DISTRICTWIDE MEDIUM PROJECTIONS

| School Year | Births 5- <br> Years <br> Previous | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | PK | $\begin{aligned} & \text { K-12 } \\ & \text { Total } \end{aligned}$ | PK-12 <br> Total | $\begin{gathered} \text { K-5 } \\ \text { Total } \end{gathered}$ | $\begin{gathered} \text { 6-8 } \\ \text { Total } \end{gathered}$ | $\begin{aligned} & 9-12 \\ & \text { Total } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2019-20 | 196 | 197 | 208 | 248 | 239 | 237 | 263 | 262 | 270 | 246 | 390 | 422 | 421 | 357 | 95 | 3,760 | 3,855 | 1,392 | 778 | 1,590 |
| 2020-21 | 200 | 210 | 209 | 219 | 248 | 259 | 252 | 288 | 276 | 286 | 364 | 409 | 412 | 423 | 100 | 3,855 | 3,955 | 1,397 | 850 | 1,608 |
| 2021-22 | 201 | 211 | 223 | 220 | 219 | 269 | 276 | 276 | 303 | 292 | 423 | 382 | 399 | 414 | 100 | 3,907 | 4,007 | 1,418 | 871 | 1,618 |
| 2022-23 | 191 | 201 | 224 | 235 | 220 | 237 | 286 | 302 | 290 | 321 | 432 | 444 | 373 | 401 | 100 | 3,966 | 4,066 | 1,403 | 913 | 1,650 |
| 2023-24 | 177 | 190 | 217 | 240 | 239 | 242 | 256 | 317 | 322 | 311 | 477 | 455 | 436 | 377 | 100 | 4,079 | 4,179 | 1,384 | 950 | 1,745 |
| 2024-25 | 149 | 168 | 208 | 234 | 246 | 266 | 263 | 288 | 342 | 348 | 461 | 505 | 449 | 442 | 100 | 4,220 | 4,320 | 1,385 | 978 | 1,857 |
| 2025-26 | 183 | 208 | 184 | 223 | 240 | 273 | 287 | 294 | 308 | 364 | 508 | 487 | 496 | 453 | 100 | 4,325 | 4,425 | 1,415 | 966 | 1,944 |
| 2026-27 | 181 | 213 | 228 | 199 | 231 | 266 | 295 | 319 | 314 | 328 | 527 | 535 | 478 | 499 | 100 | 4,432 | 4,532 | 1,432 | 961 | 2,039 |
| 2027-28 | 178 | 211 | 227 | 240 | 202 | 250 | 284 | 321 | 336 | 331 | 468 | 554 | 524 | 478 | 100 | 4,426 | 4,526 | 1,414 | 988 | 2,024 |
| 2028-29 | 175 | 208 | 225 | 239 | 242 | 217 | 264 | 306 | 338 | 353 | 469 | 490 | 541 | 523 | 100 | 4,415 | 4,515 | 1,395 | 997 | 2,023 |
| 2029-30 | 172 | 207 | 222 | 236 | 240 | 259 | 230 | 283 | 323 | 354 | 502 | 491 | 479 | 540 | 100 | 4,366 | 4,466 | 1,394 | 960 | 2,012 |

## ELEMENTARY (K-5) PROJECTIONS

Princeton Public Schools Projected K-5 Enrollment by School


- Due to the location of many Fair Share Housing units, Littlebrook projected to experience significant growth in the latter half of the projection horizon
- Assumes no changes to current attendance zones or current program offerings
- Does not account for 100 PK students


## FACILITIES - BUILDINGS, SITES, CAPACITY, UTILIZATION AND PROGRAMMING

## PRINCETON - PROCESS \& TASKS TO DATE

## FOCUS GROUP

- Kick Off Meeting
- Discussed Past LRFP \& Referendum Activities
- Defined Goals


## INVESTIGATIVE WORK

- In-Progress
- Reviewed Available Documents
- Toured Schools
- Assess Existing Conditions (HL)
- Understand Current Referendum Efforts


## STAKEHOLDER MEETINGS

- In-Progress
- Principals, Athletic-Director, Facilities Dept (Others TBD)
- Technical Committee


## FINDINGS

- In-Progress
- Utilization \& Capacity by School
- Summarize High Level Findings by School


## COMMUNITY WORKSHOP

- Gain Input


## PRINCETON SCHOOL DISTRICT FACILITIES MAP



## PRINCETON - COMMUNITY PARK ES



## PRINCETON - COMMUNITY PARK ES

## INFORMATION

- Built +/- 1960's
- Additions +/- 2005
- 1 \& 2 Story
- Site +/- 7 Acres
- Parking +/-54
- Footprint $+/-41,789 \mathrm{sf}$
- Building sf

1st Flr: 41,789 sf 2nd Flr: 19,488 sf Total: $\quad 61,277 \mathrm{sf}$

## COMMUNITY PARK ES - FACILITY COMMENTS

## STRENGTHS:

- Facility Use
- 2nd Floor Program @ CR Wing (Increased Density)
- Adj. Municipal Facilities / Community Park

DEFICIENCIES:

- Parking Shortage
- Restricted Veh. Circ. Bus Pick-Up \& Drop-Off
- Hidden Entrance
- Taxed Core Spaces (Gym, Cafetorium, Kitchen)
- Collaboration \& Flexible Space (Teacher \& Student)
- Specialized Program Space
- Sustainable - Energy Upgrades / Lighting / PV etc...
- Infrastructure Upgrades (Utility Services / Toilets)
- Tight Access to Basement Level


## COMMUNITY PARK ES - FACILITY COMMENTS

## OPPORTUNITIES - BLDG

- Adaptive Reuse of Space
- Core Space Expansion
- Support for Specialized Programs
- Provide Collaboration \& Flexible Space (Students \& Staff)
- Pride \& Image of School
- Sustainability / Energy Efficiency


## OPPORTUNITIES - SITE

- Limited Site Area Available to Expand
- Respect Site Features (Will Impact Outdoor Space)


## COMMUNITY PARK ES - CAPACITY



## PRINCETON - JOHNSON PARK ES



## PRINCETON - JOHNSON PARK ES



## PRINCETON - JOHNSON PARK ES

## INFORMATION

- Built +/- 1960's
- Additions +/- 2005
- 1 Story
- Site +/- 30.72 Acres (16.7 Ac + 14.02 Ac)
- Parking +/-64
- Footprint

Size


- Bldg Sf +/-65,154



## JOHNSON PARK ES - FACILITY COMMENTS

## STRENGTHS:

- Facility / Use
- Building Responds to Sloped Site
- Music / Art Programs
- Site Amphitheater / Amenity

DEFICIENCIES:

- Hidden Entrance
- Taxed Core Spaces (Gym, Cafetorium, Kitchen)
- Collaboration \& Flexible Space (Teacher \& Student)
- Specialized Program Space
- Sustainable - Energy Upgrades / Lighting / PV etc...
- Infrastructure Upgrades (Utility Services / Toilets)
- Sloping Grade in Courtyards
- Parking Shortage / Parking @ Main Circulation Road (Safety)


## JOHNSON PARK ES - FACILITY COMMENTS

## OPPORTUNITIES - BLDG

- Adaptive Reuse of Space
- Core Space Expansion
- Support for Specialized Programs
- Provide Collaboration \& Flexible Space (Students \& Staff)
- Pride \& Image of School
- Sustainability / Energy Efficiency


## OPPORTUNITIES - SITE

- Site Areas Available to Expand
- Respect Site Features
- Improve Parking \& Circulation


## JOHNSON PARK ES CAPACITY

| Existing Room Inventory <br> (School Model) <br> Report |  |  |
| :---: | :---: | :---: |
| JP | Spiezle (.90) | MMI/ PS\&S <br> $(.90)$ |
| SCSE | 4 | 3 |
| Enroll 2019-20 <br> (PK-5) | 352 | 352 |
| Seat Deficit/ <br> Surplus | 42 | 18 |

## PRINCETON - LITTLEBROOK ES



## PRINCETON - LITTLEBROOK ES



## PRINCETON - LITTLEBROOK ES



## LITTLEBROOK ES - FACILITY COMMENTS

## STRENGTHS:

- Facility Use
- Music / Art Programs
- Main Lobby / Community Space
- Parking Lot Separate From Veh. Circ. Path

DEFICIENCIES:

- Hidden Entrance
- Taxed Core Spaces (Gym, Cafetorium, Kitchen)
- Collaboration \& Flexible Space (Teacher \& Student)
- Specialized Program Space
- Sustainable - Energy Upgrades / Lighting / PV etc...
- Infrastructure Upgrades (Utility Services / Toilets)
- Parking Shortage


## LITTLEBROOK ES - FACILITY COMMENTS

## OPPORTUNITIES - BLDG

- Adaptive Reuse of Space
- Core Space Expansion
- Support for Specialized Programs
- Provide Collaboration \& Flexible Space (Students \& Staff)
- Pride \& Image of School
- Sustainability / Energy Efficiency


## OPPORTUNITIES - SITE

- Site Areas Available to Expand
- Respect Site Features
- Improve Parking \& Circulation


## LITTLEBROOK ES CAPACITY

## Existing Room Inventory

 (School Model) Report| LB | Spiezle (.90) | MMI/ PS\&S <br> $(.90)$ |
| :---: | :---: | :---: |
| SCSE | 0 | 1 |

Enroll 2019-20 (PK-5) $404 \quad 404$

ADMIN

PE/HEALTH

LEGEND
$\square$

GENERAL CLASSROOM
SCIENCE

SCSE

RESOURCE
ACAD SUPPORT
(*) Includes One Undersized Classroom

## PRINCETON - RIVERSIDE ES



## PRINCETON - RIVERSIDE ES

## INFORMATION

- Built +/- Late 1950's
- Additions +/- 2005
- 1 Story
- Site +/-10.86 Acres
- Parking +/-51
- Footprint

Size $\quad+/-60,541$ sf

- Bldg Sf $+/-60,541$ sf



## RIVERSIDE ES - FACILITY COMMENTS

## STRENGTHS:

- Facility / Use
- Parking \& Bus Loop are Separated
- Entrance Canopy
- Music / Art Programs
- Black Box in CR
- Inclusion \& Enrichment Programs
- Garden Space On Site - Needs Staging

DEFICIENCIES:

- Hidden Entrance
- Taxed Core Spaces (Gym, Cafetorium, Kitchen)
- Collaboration \& Flexible Space (Teacher \& Student)
- Specialized Program Space
- Ext. DH Windows \& T-111 Wood Siding Repairs Required
- Sustainable - Energy Upgrades / Lighting / PV etc...
- Infrastructure Upgrades (Utility Services / Toilets)
- Parking Shortage


## RIVERSIDE ES - FACILITY COMMENTS

## OPPORTUNITIES - BLDG

- Adaptive Reuse of Space
- Core Space Expansion
- Support for Specialized Programs
- Provide Collaboration \& Flexible Space (Students \& Staff)
- Pride \& Image of School
- Sustainability / Energy Efficiency


## OPPORTUNITIES - SITE

- Site Areas Available to Expand
- Respect Site Features
- Improve Parking \& Circulation


## RIVERSIDE ES CAPACITY



LEGEND


| Existing Room Inventory <br> (School Model) Report |  |  |
| :---: | :---: | :---: |
| RS | Spiezle (.90) | MMI/ PS\&S <br> $(.90)$ |
| CR Count | 15 | 16 |
| SCSE | 4 | 4 |
| Ed Capacity | 306 | 325 |
| Enroll 2019-20 (PK- <br> 5) | 309 | 309 |
| Seat Deficit/ Surplus | -3 | 16 |

## ELEMENTARY SCHOOL PROGRAM

## ASSETS:

- Small Neighborhood Schools
- School-wide Enrichment
- DLI Program
- Strong Music \& Arts
- Special Ed Inclusion
- High Performing District
- Innovation Goal


## CHALLENGES:

- Grade Level Break-Points
- Scheduling "Focus 30" with Other Priorities
- DLI Scheduling, Enrollment Issues;
- Adequately Sized Classrooms \& Resource Rooms
- Enrollment Pressure - Space Use
- Need Flexible Collaborative Space in Which to Innovate.
- "Building Appearance Should Reflect PPSD High Aspirations"


## PRINCETON - JOHN WITHERSPOON MS



## PRINCETON - JOHN WITHERSPOON MS



## JOHN WITHERSPOON MS - FACILITY COMMENTS

## STRENGTHS:

- Facility Use
- Media Center (Flexible Space)
- Auditorium
- Aquatic Center
- Music Program
- Enriched Curriculum


## DEFICIENCIES:

- House Concept vs. Building Design Restrictions (Pods)
- Internal Circulation Patterns
- Hidden Entrance
- Collaboration Space (Teacher \& Student)
- Flexible / Exploratory Space
- Taxed Core Spaces (Gym, Cafetorium, Kitchen, PE Shortage)
- Basement Levels / Pods \& Main Bldg. / Limited Access
- Parking / Street Closed (MS\&HS) for Pick Up \& Drop Off Area
- Athletic Fields \& Support Facilities
- Sustainable - Energy Upgrades / Lighting / PV etc...


## JOHN WITHERSPOON MS - FACILITY COMMENTS

OPPORTUNITIES - BLDG

- Adaptive Reuse of Space
- Incremental House Growth
- DLI Integration
- PE Functions
- Support of Specialized Programs
- Core Space Expansion (Cafe \& Kit)
- Collaboration \& Flexible Space (T\&S)
- Converting Old Library to 2 CR \& Collaboration Space / Maker Space, Robotics, Coding, Technology
- Pride \& Image of School
- Sustainability / Energy Efficiency


## OPPORTUNITIES - SITE

- Site Areas Available to Expand
- Respect Site Features
- Improve Parking \& Circulation



## JOHN WITHERSPOON MS - CAPACITY

Existing Room Inventory (School Model) Report

| JWMS | Spiezle (.85) |  | MMI/ PS\&S (.85) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Rms | Capacity | Rms | Capacity |
| CR Count (*) | 24 | 469.2 | 25 | 488.7 |
| SCIENCE | 6 | 117.3 | 6 | 117.3 |
| Other CR | 6 | 0 |  |  |
| SCSE | 4 | 40.8 | 2 | 20.4 |
| SE Res | 11 | 0 | 11 | 0 |
| Support | 0 |  | 6 | 0 |
| Exploratory | 6 |  | 9 | 0 |
| Perf Arts | 5 |  | 5 | 0 |
| PE (Stations) | 4 |  | 1 | 0 |
| Health | 1 |  |  | 0 |
| Ed Capacity |  | 627.3 |  | 626.4 |
| Enroll 2019-20 |  | 778 |  | 778 |
| Seat Deficit/ Surplus |  | -150.7 |  | -151.6 |

(*) Includes 1 CR Currently Unassigned
Does not reflect current referendum work

## MIDDLE SCHOOL PROGRAM

## ASSETS:

- Strong House System
- Grade Level Guidance
- New Learning Commons
- Rich Exploratory Programs
- Robust Support Services
- Cultural Diversity


## CHALLENGES:

- Pod Building Organization;
- How Can House System Absorb New Students Incrementally?
- Other Admin Space in Pods;
- Adequacy of Gym Space -> 90 Students at Once.
- Need Aux Gym for Sports Wrestling in Hallways;
- "Music drives the curriculum?"
- Support Spaces right size \& location
- Plan for Arrival of DLI Cohort


## PRINCETON - HIGH SCHOOL



## PRINCETON - HIGH SCHOOL



## PRINCETON HS - FACILITY COMMENTS

## STRENGTHS:

- Prominent Entry - Original Building
- Facility / Use
- Consistent Room Sizes
- Auditorium
- Black-Box Theatre
- PE - (2) Gym \& Fitness
- Learning - MC
- Enriched Curriculum


## DEFICIENCIES:

- Design Restricts Efficient Usage of Building
- Design vs. Teaching Method (Individual \& Teaming)
- Collaboration \& Flexible Space (T\&S)
- Support of Specialized Programs (STEM, Robotics, StW Programs, Comp. Rm, Project Based Learn'g, Flex. Space)
- Taxed Core Spaces (Cafeteria \& Kitchen)
- Administration Functions in Trailers
- Parking / Street Closed (MS\&HS) for Pick Up \& Drop Off Area
- Athletic Fields \& Support Facilities
- Sustainable - Energy Upgrades / Lighting / PV etc...


## PRINCETON HS - FACILITY COMMENTS

OPPORTUNITIES - BLDG

- Adaptive Reuse of Space
- Support of Specialized Programs
- Core Space Expansion
- Provide Collaboration \& Flexible Space (Teachers \& Students)
- Expanding 2nd Floor with Collaboration \& CR Space
- Pride \& Image of School
- Sustainability / Energy Efficiency


## OPPORTUNITIES - SITE

- Limited Site Area - Expand
- Respect Site Features - Fields Etc....
- Improve Parking \& Circulation
- Courtyard Areas / Usage



PRINCETON HS CAPACITY

## LEGEND

| GENERAL CLASSROOM | ACAD SUPPORT |
| :---: | :---: |
| SCIENCE | SPECIALIZED INST / EXPL |
| TECH CLASSROOM | LARGE GROUP / NON-SCHEDULED |
| SCSE | ADMIN |
| RESOURCE | PE/ HEALTH |

## PRINCETON HS- CAPACITY

Existing Room Inventory (School Model) Report

|  | PHS |  |  | Spiezle (.75) |  | MMI/ PS\&S (.75) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rooms | Flr 0 | Flr 1 | Flr 2 | Rms | Capacity | Rms | Capacity |
| CR |  | 21 | 24 | 41 | 769 | 45 | 844 |
| SCI |  | 6 | 8 | 16 | 300 | 14 | 263 |
| Tech | 2 | 1 | 1 | 8 | 150 | 4 | 75 |
| Visual Arts | 2 | 3 |  | 3 | 56 | 5 | 94 |
| Perf Arts | 3 | 1 |  | 2 | 38 | 4 | 75 |
| PE | 6 | 0 |  | 3 | 56 | 4 | 75 |
| Health | 2 | 1 |  | 3 | 56 | 3 | 56 |
| SG/SE Res | 1 | 3 | 3 | 10 | 0 | 7 | 63 |
| Support |  | 1 |  |  |  | 1 | 0 |
| Aud | 1 |  |  | 1 | 0 | 1 | 0 |
| Lib |  | 1 |  | 1 | 0 | 1 | 0 |
| Caf | 1 |  |  | 1 | 0 | 1 | 0 |
| Ed Capacity |  |  |  |  | 1425 |  | 1544 |
| Enroll 2019-20 |  |  |  |  | 1590 |  | 1590 |
| Seat Deficit/ Surplus |  |  |  |  | -165 |  | -46 |

Does not reflect current referendum work

## PHS PROGRAM

## ASSETS:

- Strong Departmental System
- Rich, Diverse Curriculum
- Seamless Inclusion
- Motivated Students
- Technology Enthusiasm
- SE Retention
- Innovation
- History and Tradition


## CHALLENGES:

- Faculty Offices
- Scheduling Pressure - "Utilization"
- Flexible Spaces
- More Study Options, Library
- More Tech-Enriched Spaces
- Flexible Science Labs
- Right Sized SCSE Spaces
- Makers' Spaces
- Interpretable Spaces
- More Informal Collaborative Learning Spaces


## PRINCETON - VALLEY ROAD



## PRINCETON - VALLEY ROAD



# VALLEY ROAD - FACILITY COMMENTS 

## STRENGTHS

- Used as BOE Offices / Maintenance


## DEFICIENCIES

- Parking Shortage
- Original Building Section Not Used


## OPPORTUNITIES

- Site Area Available for School Needs
- Athletic Field Upgrades


## ELEMENTARY PROJECTED UTILIZATION

Elementary Capacity and PK-5 Enrollment


Assumes 45 of projected 100 PK students will be located outside of the four elementary schools beginning in 2020-21.

## ELEMENTARY PROJECTED UTILIZATION

Community Park


Johnson Park


Littlebrook


Riverside


Assumes 9 PK located at CP, 21-24 at JP, 9 at LB, 13-15 at RS, and up to 45 off-site beginning in 2020-21

## MS \& HS PROJECTED UTILIZATION

Witherspoon Middle School


Princeton High School


## EDUCATION

## ES PROGRAM - COMMON THEMES

## BUILDING

- CR Qty / Dist. Align Enrollment
- Core Space (Gym, Cafe, Kitchen)
- Collaboration \& Flexible Space (Teacher \& Students)
- Support Special Programs
- Pre-K \& PreK/SE - Offer @ Each ES or One Site
- DLI / Impacts
- Enrichment / G\&T Program (AIS, Speech, OT, and ESL)
- Sustainable - Energy Upgrades / Lighting / PV etc...
- Infrastructure Upgrades (Utility Services / Toilets)
- Image / Pride

SITE

- Parking Shortage
- Separate Circulation (Bus vs. Cars) Safety
- Site Areas Available to Expand
- Respect Site Features


## MS PROGRAM - COMMON THEMES

## BUILDING

- House Use vs Existing Bldg. Design (Pods)
- Core Space Need (Cafe, Kit)
- Additional PE Station / Aux Gym
- Collaboration \& Flexible Areas (T\&S)
- Special Programs
- DLI / Impacts
- SE
- Enrichment / G\&T Program (AIS, Speech, OT, and ESL)
- STEM Coding \& Digital Art, STEM Robotics, \& Source
- Sustainability - Energy / Lighting / PV...
- Infrastructure Upgrades (Utility Services)
- Image / Pride


## SITE

- Parking Shortage
- Separate Circulation (Bus vs. Cars) Safety
- Site Areas Available to Expand
- Respect Site Features


## PHS PROGRAM - COMMON THEMES

## BUILDING

- HS Design vs. Teaching Methodology
- Individual \& Team-Based Learning vs. Departments
- Admin Spaces in Trailers
- Collaboration \& Flexible Space (T\&S)
- Support Specialized Programs
- STEM, Robotics, School to Work Programs
- Promote Project Based Learning
- Core Spaces (Cafeteria, Kitchen)
- Sustainability - Energy / Lighting / PV...
- Infrastructure Upgrades (Utility Services)
- Image / Pride


## SITE

- Parking Shortage
- Separate Circulation (Bus vs. Cars) Safety
- Site Areas Available to Expand
- Respect Site Features
- Athletic Fields \& Support Facilities


## SMALL GROUP DISCUSSIONS

## GROUP DISCUSSIONS/ EXERCISES

- Opportunity to ask Project Team questions
- Please visit every station so that we can capture your thoughts and ideas
- Planning Process with Mike
- Enrollment Projections with Rebecca
- Education with James
- Facilities with Dan


## GROUND RULES

- Participate - this can only be a community-led process if we hear from as many people as possible!
- Question - No question is unimportant or silly. If you are not comfortable asking in the group, please leave us a note at the station.
- Respect - Respect each other, the Project Team, the PPS Board and Administration. Listen to others. Respect everyone's time. Refrain from sidebar discussions.
- Agree to Disagree - Diverse opinions will be expressed. Everyone's duty today is to listen, not convince.


## ENROLLMENT PROJECTIONS EXERCISE



## EDUCATION EXERCISE

## Your Top 3!

What are your top 3 concerns for educational programming in Princeton Public Schools? Write one issue per post-it note.

Stick your notes on the wall. Are any of your answers similar to others? Group them! Feel free to move your own and others' responses to create groupings.


## FACILITIES EXERCISE

## Complete this thought!

The 2020 Princeton Public Schools Master Plan will be a success if....


## WRAP UP

## What themes did we hear today?

## YOUR ASSIGNMENT

## Get at least 3 Princetonians who are not here today to participate in these exercises online!

Take 3 business cards and hand them out.
Or, just encourage your neighbors and friends to visit the Princeton Public Schools' website and follow the links to the online survey before Feb. 3rd.

## NEXT STEPS

- Online exercises available until Feb. 3rd
- Result will be combined with results from today's forum
- All input will be analyzed
- Establish Guiding Criteria for Scenario Development
- Develop Scenarios for the Future
- Refine Scenarios
- Develop Recommendations

